

Development of the integrated care strategy

Update on development of the North East London Integrated Care Strategy

Sep 2022

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Background

- In July our Integrated Care Partnership was formally established. This is a statutory committee that brings together a broad set of system partners (including local government, the voluntary, community and social enterprise sector (VCSE), NHS organisations and others) to develop an integrated care strategy for the area.
- System partners across the North East London Health and Care Partnership have already reached collective agreement on our ICS purpose and four priorities to focus on together as a system (see next slide). These priorities will be at the heart of our integrated care strategy in NEL.
- The first draft of the Integrated Care Strategy is due to be submitted in December 2022 and national guidance was published in August.
- The guidance states that the strategy should set the direction of the system across the area of the integrated care board and integrated care partnership, setting out how commissioners in the NHS and local authorities, working with providers and other partners, can deliver more joined-up, preventative, and person-centred care for their whole population, across the course of their life. It also highlights the opportunity to do things differently, including reaching beyond 'traditional' health and social care services to consider the wider determinants of health or joining-up health, social care and wider services.
- The integrated care strategy will form the backdrop to service developments led by the provider collaboratives, and a joined up approach on engagement will be key.
- The following slides outline our emerging principles for strategy work in NEL, national requirements and the strategy landscape more broadly as well as next steps for developing the strategy over the coming months.

Our partnership purpose and priorities

Our
purpose

“We will work with and for all the people of North East London to create meaningful improvements in health, wellbeing and equity.”

Our
approach

Improve
quality and
outcomes

Secure
greater
equity

Create
value

Deepen
collaboration

Our
system
priorities

Employment
and workforce

Long term
conditions

Children and
young people

Mental health

Principles to underpin our system strategy development in NEL



A new NEL Strategy Task & Finish Group has discussed some initial principles for the integrated care strategy and other strategic work for the partnership -

Supports alignment -

- To our ICS purpose and priorities (see Annex 1)
- To our strategic context in NEL –
 - Richly *diverse* communities
 - Unprecedented population *growth*
 - Widespread and severe *deprivation*
 - Historic *underinvestment*

As well as supporting alignment across different parts of our system

Built through co-production and engagement –

- Grounded in *data, evidence* and *insights* from our communities
- Shaped by empowered *clinical* and *care professional leadership*
- Rebuilding *trust* with our *communities*

Delivers the building blocks of our system -

- *Financial sustainability* and *value for money*
- *Equity of access, experience* and *outcomes* in all of our services
- Alleviating pressure on key services through a *population health approach*

Improves outcomes for our residents through a step change in ambition for –

- Tackling *inequalities*
- Focusing on *prevention*
- Accelerating *innovation*
- Securing greater *integration* and *collaboration*

The new system strategy landscape

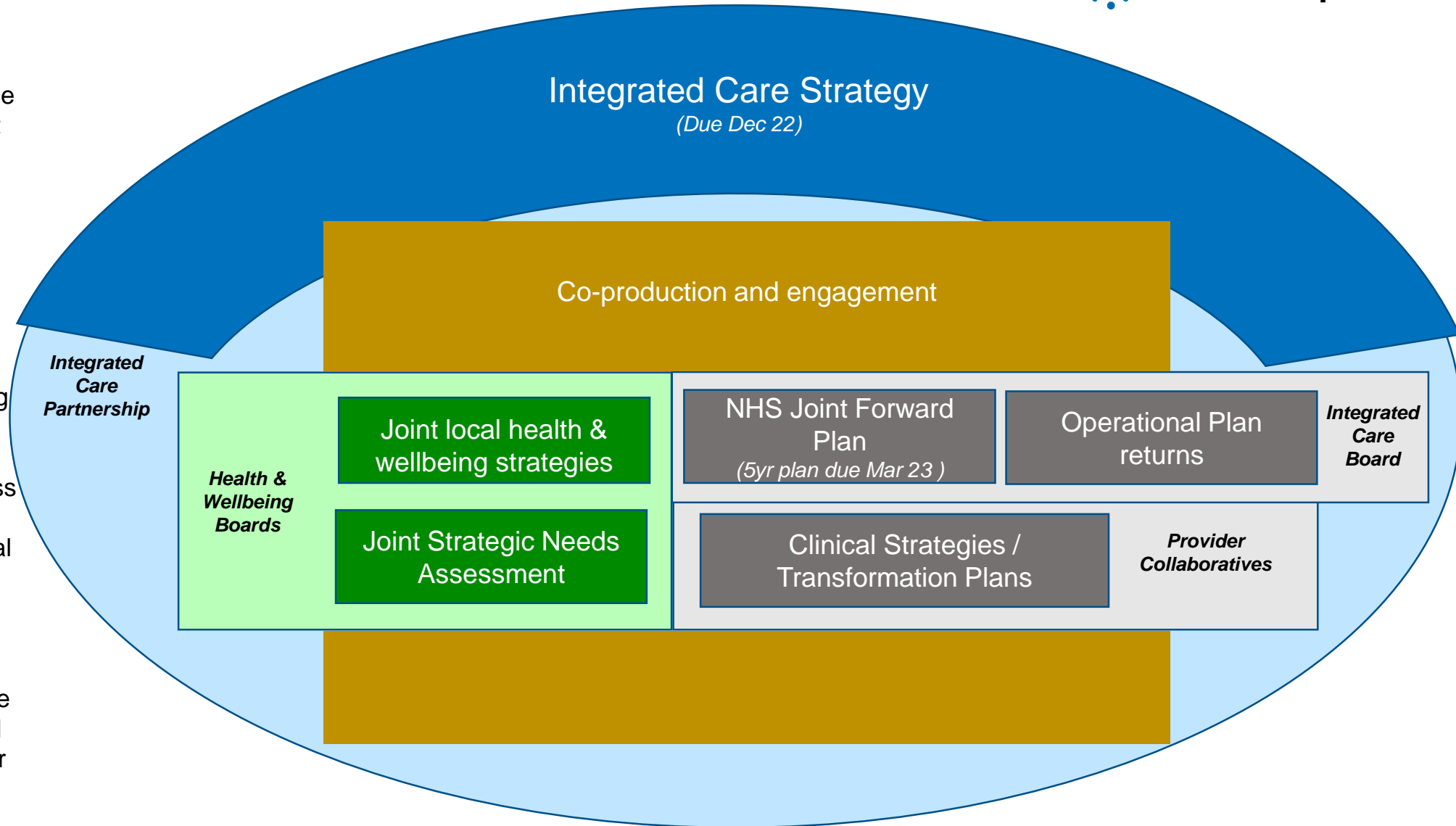
Assumptions

The ICP Integrated Care Strategy (due Dec 22) will be the overarching strategy for the system; and development of it is the initial focus for a new NEL Strategy Task & Finish Group.

The ICP Strategy will set the local framework for the (new) NHS Join Forward Plan required by Mar 23 and our operational plan (now covering two years).

The ICP Strategy must address local JSNAs and there will need to be alignment with local health and wellbeing strategies.

Co-production and engagement with the full range of stakeholders including local people will be core to all of our system strategy work.



National requirements for integrated care strategies

ICP strategies should..

- Be based on JSNAs and other data and insights
- Reinforce subsidiarity and focus on system level actions
- Describe progress in relation to integration

Plus there is an expectation that agreeing shared outcomes within the ICS, quality improvement, and joint working under section 75 of the NHS Act 2006, to be important aspects of all strategies.

In the preparation of the integrated care strategy, guidance indicates that integrated care partnerships must involve the people who live and work in the area covered by the integrated care partnership including: Healthwatch; people and communities; providers of health and care services; voluntary, community, and social enterprise sector; and Health and Wellbeing Boards.

ICPs should also consider covering..

- Personalised care
- Health inequalities including meeting the needs of underserved groups
- Population health and prevention
- Health protection
- Babies, children, young people and their families
- Healthy ageing
- Workforce
- Research and innovation
- Data and information sharing

Next steps

- A new system Strategy Task & Finish Group met for the first time in August 22 to support the development of the Integrated Care Strategy in NEL and is now meeting regularly to ensure there is wide participation in the development of the strategy. The group will ensure that this and other related system strategies and plans address the key challenges for our population including tackling health inequalities.
- The Group includes representatives of provider collaboratives, place based partnerships and Healthwatch and is reporting to the ICS Exec Leadership Team via the chair, Zina Etheridge.
- We are also setting up a new Data and Analytics Working Group to support our system strategy work.
- An engagement plan is in development to ensure we have a process to support involvement of local people, key stakeholders and groups including local Health and Wellbeing Boards.
- We will also be drawing on HealthWatch and other local resources to utilise / gain community insights in support of our strategy work.
- A series of workshops are taking place across the Autumn, bringing key partners together to develop our four system priorities for the ICS feeding into the integrated care strategy. There will also be a further workshop on the cost of living.

Stakeholder workshops to develop our ICS priorities



ICS priority	Date for stakeholder workshop
Long Term Conditions	Thursday 18 October
Employment, skills and training	Tuesday 1 November
Babies, Children and Young People	Thursday 3 November
Mental Health	Wednesday 9 November

Also:

Responding to the cost of living increase	Thursday 6 October
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